# Fourth Cycle of Program Review

## 2013-2023

*(Previous cycle review date in parentheses)*

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### YEAR 1

**(2013-2014)**

<table>
<thead>
<tr>
<th>Academic Units</th>
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</thead>
<tbody>
<tr>
<td>Accounting Information and Management (03-04)</td>
</tr>
<tr>
<td>Biomedical Engineering (01-02)</td>
</tr>
<tr>
<td>Earth and Planetary Sciences (00-01)</td>
</tr>
<tr>
<td>Pediatrics (04-05)</td>
</tr>
<tr>
<td>Physics and Astronomy (00-01)</td>
</tr>
</tbody>
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<table>
<thead>
<tr>
<th>Administrative Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office of Student Engagement (Group 1 of 2)</td>
</tr>
<tr>
<td>a. Office of Fraternity and Sorority Life (07-08)</td>
</tr>
<tr>
<td>b. Multicultural Student Affairs (08-09)</td>
</tr>
</tbody>
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### YEAR 2

**(2014-2015)**

<table>
<thead>
<tr>
<th>Academic Units</th>
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</thead>
<tbody>
<tr>
<td>Chemical and Biological Engineering (01-02)</td>
</tr>
<tr>
<td>Cell and Molecular Biology (01-02)</td>
</tr>
<tr>
<td>Economics (05-06)</td>
</tr>
<tr>
<td>Institute for Policy Research (00-01)</td>
</tr>
<tr>
<td>Linguistics (00-01)</td>
</tr>
<tr>
<td>Managerial Economics and Decision Sciences (05-06)</td>
</tr>
<tr>
<td>Marketing (07-08)</td>
</tr>
<tr>
<td>Microbiology-Immunology (01-02)</td>
</tr>
<tr>
<td>Molecular Biosciences (01-02)</td>
</tr>
<tr>
<td>Neurobiology (01-02)</td>
</tr>
<tr>
<td>Physiology (01-02)</td>
</tr>
<tr>
<td>Psychology (00-01)</td>
</tr>
<tr>
<td>Statistics (00-01)</td>
</tr>
<tr>
<td>Transportation Center (not reviewed in third cycle)</td>
</tr>
</tbody>
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<table>
<thead>
<tr>
<th>Administrative Units</th>
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</thead>
<tbody>
<tr>
<td>Facilities Management (not reviewed in third cycle)</td>
</tr>
<tr>
<td>Human Resources (01-02)</td>
</tr>
</tbody>
</table>
## YEAR 3  
(2015-2016)

**Schools**
- Pritzker School of Law (04-05)
- School of Education and Social Policy (00-01)

**Academic Units**
- Anthropology (01-02)
- Classics (02-03)
- Comparative Literary Studies (04-05)
- Finance (07-08)
- French and Italian (04-05)
- German (04-05)
- Management and Organizations (03-04)
- Medical Social Sciences (not reviewed in third cycle)
- Preventive Medicine (04-05)
- Psychiatry and Behavioral Sciences (00-01)
- Slavic Languages and Literatures (04-05)
- Sociology (01-02)
- Spanish and Portuguese (04-05)
- Strategy (05-06)

**Administrative Units**
- Budget and Planning (02-03)
- Financial Operations (02-03)

Office for Research (Group 1 of 3)
- a. Core Facilities Administration (not reviewed in third cycle)
- b. Office of Research Development (06-07)
- c. Office for Sponsored Research (05-06)
| **YEAR 4**  
<table>
<thead>
<tr>
<th><strong>(2016-2017)</strong></th>
</tr>
</thead>
</table>
| **Schools**  
| Kellogg School of Management Administration (04-05) |
| **Academic Units**  
| African American Studies (06-07)  
| Asian Languages and Cultures (01-02 reviewed as African and Asian Languages)  
| Civil and Environmental Engineering (02-03)  
| Communication Sciences and Disorders (03-04)  
| Emergency Medicine (not reviewed in third cycle)  
| English (00-01)  
| History (02-03)  
| Orthopaedic Surgery (04-05)  
| Otolaryngology (03-04)  
| Political Science (00-01) |
| **Administrative Units**  
| Audit and Advisory Services (02-03) – review cancelled  
| Office for Research (Group 2 of 3)  
| a. Center for Comparative Medicine (05-06)  
| b. Institutional Animal Care and Use Committee Office (05-06)  
| c. Office for Research Safety (05-06)  
| d. Office for Research Integrity (05-06) |
| Office of the Vice President for Information Technology (02-03) |
## YEAR 5
### (2017-2018)

### Schools
- Medill School of Journalism, Media, Integrated Marketing Communications (04-05)

### Academic Units
- Communication Studies (03-04)
- Electrical Engineering and Computer Engineering (00-01)
- Family and Community Medicine (03-04)
- Mechanical Engineering (02-03)
- Radio/Television/Film (03-04)
- Radiology (03-04)
- Religious Studies (02-03)
- Surgery (05-06)

### Administrative Units
- Innovation and New Ventures Office (05-06)
- Office for Research (Group 3 of 3)
  - b. Institutional Review Board Office (06-07)
  - c. Office of the Vice President for Research (06-07)
  - d. Research IT Strategy and Operations (06-07)
- Religious and Spiritual Life (03-04)
- Student Affairs Leadership and Administration
  - a. Assessment and Planning (08-09)
  - b. Budget and Finance (08-09)
  - c. Division Services (including Student Affairs IT and Marketing) (08-09)
  - d. Human Resources (08-09)
  - e. Leadership (08-09)
- University Enrollment
  - a. Admission (05-06)
  - b. Financial Aid (05-06)
  - c. Registrar (05-06)
  - d. Operations
### YEAR 6
**(2018-2019)**

**Academic Units**
- Art Theory and Practice (07-08)
- Chemistry of Life Processes Institute (not reviewed in third cycle)
- Dermatology (07-08)
- Engineering Sciences and Applied Mathematics (03-04)
- Materials Science and Engineering (05-06)
- Mathematics (03-04)
- Medicine (05-06)
- Physical Medicine and Rehabilitation (07-08)
- Physical Therapy and Human Movement Sciences (07-08)

**Administrative Units**
- Dean of Students Office (08-09)
- Counseling and Psychological Services (03-04)
- Health Service (03-04)

### YEAR 7
**(2019-2020)**

**Schools**
- School of Communication Administration (03-04)*
- The Graduate School (02-03)

**Academic Units**
- Art History (06-07)*
- Chemistry (02-03)*
- Industrial Engineering and Management Sciences (03-04)*
- Materials Research Center (05-06)*
- Ophthalmology (04-05)*
- Radiation Oncology (not reviewed in third cycle)
- Obstetrics and Gynecology (08-09)*

**Administrative Units**
- Campus Inclusion and Community*
  - Multicultural Student Affairs (13-14)
  - Social Justice Education (not reviewed in third cycle)
  - Student Enrichment Services (not reviewed in third cycle)
- Campus Life
  - Fraternity and Sorority Life (13-14)
  - Leadership and Community Engagement (not reviewed in third cycle)
  - Student Organizations and Activities (not reviewed in third cycle)
- Northwestern Career Advancement (03-04)
- Office of the Vice President for Athletics and Recreation (04-05)*

**University Libraries Group**
- University Library (04-05)
- Galter Health Sciences Library (04-05)
- Pritzker Law Library (04-05)

*Units’ external reviewer visits were postponed/will be adjusted to a virtual format due to covid-19.*
**YEAR 8**
**(2020-2021)*

**Academic Units**
- International Institute for Nanotechnology (09-10)
- Neurology (06-07)
- Performance Studies (03-04)
- Pharmacology (not reviewed in third cycle)
- Philosophy (02-03)
- Simpson Querrey Institute (08-09 reviewed as IBNAM)
- Theatre (03-04)

**Administrative Units**
- Norris University Center (07-08)
- Northwestern Dining and Catering (07-08)
- Office of the Vice President for Alumni Relations and Development (07-08)
- Residential Services (07-08 reviewed as University Residential Life)

*Note, 2020-21 units under review will begin their review process in 2021 due to covid-19.

**YEAR 9**
**(2021-2022)**

**Schools**
- Bienen School of Music (08-09)
- Feinberg School of Medicine Administration (05-06)
- McCormick School of Engineering Administration (01-02)

**Academic Units**
- Biochemistry (not reviewed in third cycle)
- Computer Science (00-01)
- Institute for Public Health and Medicine (not reviewed in third cycle)
- Neurological Surgery (06-07)
- Urology (05-06)

**Administrative Units**
- Institute for Sustainability and Energy at Northwestern (ISEN) (not reviewed in third cycle)

**International Programs**
- Northwestern Buffett Institute for Global Affairs (not reviewed in third cycle)
- International Program Development (not reviewed in third cycle)
- Study Abroad (not reviewed in third cycle)

**Office of the Provost** (not reviewed in third cycle)
- Office of the Senior Vice President for Business and Finance (02-03)
- Office of the Vice President of Administration and Planning (09-10)
- Office of the Vice President and Chief Investment Officer (07-08)
- Office of the Vice President and General Counsel (07-08)
- Office of the Vice President for Global Marketing and Communications (07-08 as University Relations)
<table>
<thead>
<tr>
<th>Administrative Units</th>
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<tbody>
<tr>
<td>Board of Trustees (09-10)</td>
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<tr>
<td>Program Review Process (09-10)</td>
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</tbody>
</table>