Fourth Cycle of Program Review
2013-2023
(Previous cycle review date in parentheses)

YEAR 1 (2013-2014)

1) Earth and Planetary Sciences (00-01)
2) Physics and Astronomy (00-01)
3) Biomedical Engineering (01-02)
4) Pediatrics (04-05)
5) Accounting Information and Management (03-04)
6) Office of Student Engagement (Group I)
   a. Office of Fraternity and Sorority Life (07-08)
   b. Multicultural Student Affairs (08-09)


Social Sciences Group:
1) Institute for Policy Research (00-01)
2) Economics (05-06)
3) Statistics (00-01)
4) Managerial Economics and Decision Sciences (05-06)
5) Marketing (07-08)

Cognitive Sciences Group:
6) Linguistics (00-01)
7) Psychology (00-01)

Basic Life Sciences Group:
8) Molecular Biosciences (01-02)
9) Neurobiology (01-02)
10) Cell and Molecular Biology (01-02)
11) Microbiology-Immunology (01-02)
12) Physiology (01-02)
13) Chemical and Biological Engineering (01-02)
14) Transportation Center (not reviewed in third cycle)
15) Human Resources (01-02)
16) Facilities Management (not reviewed in third cycle)
<table>
<thead>
<tr>
<th>Year and Group</th>
<th>Start-End Period</th>
</tr>
</thead>
<tbody>
<tr>
<td>1) Pritzker School of Law</td>
<td>2004-2005</td>
</tr>
<tr>
<td>2) School of Education and Social Policy</td>
<td>2000-2001</td>
</tr>
<tr>
<td>3) Strategy</td>
<td>2005-2006</td>
</tr>
<tr>
<td>4) Management and Organizations</td>
<td>2003-2004</td>
</tr>
<tr>
<td>5) Finance</td>
<td>2007-2008</td>
</tr>
<tr>
<td>6) Anthropology</td>
<td>2001-2002</td>
</tr>
<tr>
<td>7) Political Science</td>
<td>2000-2001</td>
</tr>
<tr>
<td>8) Sociology</td>
<td>2001-2002</td>
</tr>
</tbody>
</table>

**Languages and Literature Group:**

<table>
<thead>
<tr>
<th>Year and Group</th>
<th>Start-End Period</th>
</tr>
</thead>
<tbody>
<tr>
<td>9) German Language and Literature</td>
<td>2004-2005</td>
</tr>
<tr>
<td>10) Slavic Languages and Literatures</td>
<td>2004-2005</td>
</tr>
<tr>
<td>11) French and Italian</td>
<td>2004-2005</td>
</tr>
<tr>
<td>12) Spanish and Portuguese</td>
<td>2004-2005</td>
</tr>
<tr>
<td>13) Comparative Literary Studies</td>
<td>2004-2005</td>
</tr>
<tr>
<td>14) Classics</td>
<td>2002-2003</td>
</tr>
<tr>
<td>15) Medical Social Sciences (not reviewed in third cycle)</td>
<td></td>
</tr>
<tr>
<td>16) Preventive Medicine</td>
<td>2004-2005</td>
</tr>
<tr>
<td>17) Psychiatry and Behavioral Sciences</td>
<td>2000-2001</td>
</tr>
<tr>
<td>18) Budget and Planning</td>
<td>2002-2003</td>
</tr>
<tr>
<td>20) Research Services</td>
<td></td>
</tr>
<tr>
<td>c. Core Facilities Administration</td>
<td></td>
</tr>
</tbody>
</table>

1) Kellogg School of Management Administration (04-05)
2) African American Studies (06-07)
3) History (02-03)
4) Religious Studies (02-03)
5) Alice Kaplan Institute for the Humanities (not reviewed in third cycle)
6) Program of African Studies (00-01)

Languages and Literature Group, Continued:
7) English (00-01)
8) Asian Languages and Cultures (01-02 reviewed as African and Asian Languages)
9) Emergency Medicine (not reviewed in third cycle)
10) Orthopedic Surgery (04-05)
11) Otolaryngology (03-04)
12) Communication Sciences and Disorders (03-04)
13) Audit and Advisory Services (02-03)
14) Office of the Vice President for Information Technology (02-03)
15) Research Operations
   a. Institutional Animal Care and Use Committee (05-06)
   b. Center for Comparative Medicine (05-06)
   c. Office for Research Safety (05-06)
   d. Office for Research Integrity (05-06)
YEAR 5 (2017-2018)

Media and Communications Group:
1) Medill School of Journalism, Media, Integrated Marketing Communications (04-05)
2) Communication Studies (03-04)
3) Radio, Television, Film (03-04)
4) Engineering Sciences and Applied Mathematics (03-04)
5) Mechanical Engineering (02-03)
6) Mathematics (03-04)
7) Family and Community Medicine (03-04)
8) Pathology (04-05)
9) Radiology (03-04)
10) Surgery (05-06)

11) Office of the Vice President and General Counsel (07-08)
12) Student Enrollment Services
   a. Admissions (05-06)
   b. Financial Aid (05-06)
   c. Registrar (05-06)

13) Student Affairs Administration Group
   a. Office of the Vice President for Student Affairs (08-09)
   b. Student Affairs Assessment (08-09)
   c. Business and Finance (including Student Affairs IT and Marketing) (08-09)

14) Research Operations and Planning
   a. Institutional Review Board (06-07)
   b. Office of the Vice President for Research (06-07)
   c. Office for Research Planning, Finance, and Communications (06-07)
   d. Office of Research Information Systems (06-07)
   e. Innovations and New Ventures Office (05-06)
YEAR 6 (2018-2019)

1) Feinberg School of Medicine Administration (05-06)
2) McCormick School of Engineering and Applied Science Administration (01-02)

**Performing Arts Group:**
3) Bienen School of Music (08-09)
4) Performance Studies (03-04)
5) Theatre and Dance (03-04)
6) Civil and Environmental Engineering (02-03)
7) Art Theory and Practice (07-08)
8) Art History (06-07)
9) Chemistry (02-03)
10) Philosophy (02-03)
11) Materials Science and Engineering (05-06)
12) Materials Research Center (05-06)
13) Chemistry of Life Processes Institute (not reviewed in third cycle)
14) Dermatology (07-08)
15) Medicine (05-06)
16) Physical Medicine and Rehabilitation (07-08)
17) Office of the Vice President for Alumni Relations and Development (07-08)
18) Office of the Vice President for Athletics and Recreation (04-05)
19) Dean of Students Office (08-09)
20) Student Health Services Group
   a. Counseling and Psychological Services (03-04)
   b. Student Health Services (03-04)
YEAR 7 (2019-2020)

1) School of Communication Administration (03-04)
2) The Graduate School (02-03)
3) Electrical Engineering and Computer Science (00-01)
4) Industrial Engineering and Management Sciences (03-04)
5) Segal Design Institute (not reviewed in third cycle)
6) Ophthalmology (04-05)
7) Radiation Oncology (not reviewed in third cycle)
8) Physical Therapy and Human Movement Sciences (07-08)

9) Office of the Executive Vice President (02-03)
10) Office of Auxiliary Support (formerly part of University Services) (02-03)
11) Norris University Center (07-08)
12) Student Auxiliary Services Group
   a. Northwestern Dining and Catering (07-08)
   b. Residential Services (formerly University Residential Life) (07-08)
13) University Libraries Group
   a. University Library (04-05)
   b. Galter Health Sciences Library (04-05)
   c. Mudd Library for Science and Engineering (04-05)
   d. Pritzker Law Library (04-05)
   e. Schaffner Library (04-05)

YEAR 8 (2020-2021)

1) Weinberg College of Arts and Sciences Administration (06-07)
2) School of Professional Studies (05-06)
3) Northwestern University in Qatar (not reviewed in third cycle)
4) Public Safety and Police (not reviewed in third cycle)
5) Northwestern Institute on Complex Systems (not reviewed in third cycle)
6) Biochemistry (not reviewed in third cycle)
7) Obstetrics and Gynecology (08-09)
8) Neurology (06-07)
9) Urology (05-06)
10) Nanoscience Group:
    a. International Institute for Nanotechnology (09-10)
    b. Simpson Querry Institute (SQI formerly IBNAM) (08-09)
    c. Atomic and Nanoscale Characterization Nanoscale Experiential Center (NUANCE) (not reviewed in third cycle)

11) Office of the Vice President for Global Marketing (not reviewed in third cycle)
12) Office of the Vice President for University Relations (07-08)
13) Office of Student Engagement (Group II)
    a. Campus Inclusion and Community (not reviewed in third cycle)
    b. Campus Life (not reviewed in third cycle)
    c. Religious Life (formerly Chaplain) (03-04)
YEAR 9 (2021-2022)

1) Institute for Public Health and Medicine (not reviewed in third cycle)
2) Anesthesiology (06-07)
3) Pharmacology (not reviewed in third cycle)
4) Neurological Surgery (06-07)

5) Office of the Provost (not reviewed in third cycle)
6) Office of the Vice President of Administration and Planning (09-10)
7) Office of the Vice President and Chief Investment Officer (07-08)
8) Institute for Sustainability and Energy at Northwestern (ISEN) (not reviewed in third cycle)
9) International Programs
   a. Buffet Institute for Global Studies (not reviewed in third cycle)
   b. International Program Development (not reviewed in third cycle)
   c. Study Abroad (not reviewed in third cycle)

YEAR 10 (2022-2023)

1) Board of Trustees (09-10)
2) Program Review Process (09-10)