

UNIVERSITY STATUTES

ARTICLE I OFFICERS OF ADMINISTRATION

1. **CLASSIFICATION.** Officers of Administration shall either be elected by the Board of Trustees or appointed by the President.
 - a. **Elected Officers of Administration.** Officers of Administration who shall be elected by the Board of Trustees are the President, the Provost, the Senior Vice President for Business and Finance and the Vice President and Chief Investment Officer. The duties and powers of these Officers are set forth below. In addition, the Board of Trustees from time to time may elect additional Vice Presidents, who shall have such duties and powers as specified at the time of their election.
 - b. **Appointed Officers of Administration.** Officers of Administration who shall be appointed by the President are the Deans of the various Colleges and Schools, the Chairs of the various departments or divisions of the Colleges and Schools. The duties and powers of these officers are set forth below. In addition, the President from time to time may appoint other Officers of Administration, including administrative Deans and department heads, who shall have such duties and powers as specified at the time of their appointment.
2. **THE PRESIDENT.** The President shall be the chief executive officer of the University under the Board of Trustees. In the absence of the President, the Provost shall be the acting chief executive officer; in the absence of the President and the Provost, the acting chief executive officer shall be such Vice President as the President shall have designated in writing. The President shall be a member of the faculty of each College or School in the University. The President shall have the following duties and powers:
 - a. To report directly to the Board of Trustees and to see that its actions are carried out.
 - b. To exercise such executive powers as are necessary to the interest and welfare of the University.
 - c. To nominate for election by the Board of Trustees or its Executive Committee Officers of Instruction and those Officers of Administration subject to election by the Board of Trustees, to appoint other Officers of Administration, and to see that all officers perform their duties satisfactorily.

- d. To submit to the Board of Trustees an annual report on the conditions and needs of the University.
 - e. To make recommendations to the Board of Trustees, to the University Senate, or to any faculty regarding the work and development of the University.
 - f. In cooperation with the Provost and Vice Presidents of the University and the Deans of the various schools, to prepare an annual budget for submission to the Committee on Budget of the Board of Trustees.
 - g. To serve as presiding officer of each faculty and of the University Senate and to cast a deciding vote in case of a tie.
3. **THE PROVOST.** The Provost, subject to the President, shall be the chief educational officer of the University. The Provost shall be an ex officio member of the faculty of each School or College. The Provost shall supervise and study the educational policies and work of the University, shall make recommendations to the President, and shall assist in the administration of the educational work of the University.
4. **THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE.** The Senior Vice President for Business and Finance, subject to the President, shall be the chief business and financial officer of the University. The Senior Vice President for Business and Finance shall supervise the business and fiscal affairs of the University, and shall perform such other duties as may be assigned from time to time by the President.
5. **THE DEAN OF A COLLEGE OR SCHOOL.** The Dean of each College or School shall be the chief administrative officer and a member of the faculty of that College or School. It shall be the duty of the Dean:
 - a. To make recommendations to the President, to the Provost, and to the faculty of the College or School regarding the work and development of the College or School, and to report annually to the President.
 - b. To preside at the meetings of the faculty of the School in the absence of the President.
 - c. To exercise such other executive powers and perform other duties as are necessary for the interest and welfare of the College or School, including those specifically provided for in other sections of these Statutes.
6. **THE CHAIR OF A DEPARTMENT OR DIVISION.** The President, after consultation with the Provost and the Dean of each College or School concerned, shall appoint a Chair of each Department or Division in those Schools in which the

Department or Division is the recognized unit of administration. The Chair of a Department or Division shall be responsible for organizing the work of the unit, for maintaining it on a satisfactory level, and for making recommendations to the faculty and the Dean of the College or School concerning the work and development of the Department or Division.

7. VICE PRESIDENT AND CHIEF INVESTMENT OFFICER. The Vice President and Chief Investment Officer, subject to the Senior Vice President for Business and Finance, shall be the chief investment officer of the University. It shall be the duty of the Vice President and Chief Investment Officer, subject to such directions, restrictions and procedures as may be provided by the Board of Trustees or its Committee on Investments:
 - a. To assist the Treasurers of the Board of Trustees in the custodianship of all moneys and securities under their control.
 - b. To handle all transactions concerning the investments of the University, including the negotiations and execution of contracts for the lease or purchase of property other than for plant purposes.
 - c. To negotiate and execute leases, lease revaluation agreements, assignments and mortgage extension agreements with respect to property owned by the University, in the name of the University, under such rules as the Committee on Investments shall from time to time establish.
 - d. To execute assignments of stocks and bonds and other securities in order to effect the sale of such investments by the University when such sale has been authorized by the Investment Committee of the Board of Trustees or its Executive Committee.
 - e. To negotiate and execute loan agreements on behalf of the University, as borrower.
 - f. To execute proxies in the name of the University for the meetings of the stockholders of corporations in which the University holds shares of stock, to attend such meetings, and to vote the stock of the University, and to sign certificates of deposit for shares of stock or other certificates or securities in duly authorized depositories.
 - g. To execute subscriptions for stocks or bonds when the right to subscribe is received by the University by virtue of its ownership of securities.
 - h. And in general, to authorize the purchase and sale of investments and any other action appropriate to carry out the University's investment policies and to execute such documents and take such other actions permitted by the University Statutes or by resolutions of the Board of Trustees or of the

Committee on Investments as the Vice President and Chief Investment Officer considers appropriate to implement such authorizations.

8. TENURE OF OFFICE. An Officer of Administration may be removed by the Board of Trustees whenever, in its opinion, the duties of such officer are not satisfactorily discharged or are discharged in such a way as to conflict with the general policy of the University or its higher officers. Officers of Administration appointed by the President may be removed by the President. Officers of Administration who are also Officers of Instruction shall be subject to the same protections in respect to their positions as Officers of Instruction as are other such officers.
9. CONFLICT OF INTEREST. Any conflict of interest on the part of the following Officers of Administration: the President, Provost, and any Vice President, or members of their immediate families, shall be disclosed by the officers in writing to the Board of Trustees at least annually and made a matter of record. When any such interest becomes relevant to any subject requiring administration or Board of Trustees' action, the officer having a conflict shall call it to the attention of the President and, if the matter is being considered by the Board of Trustees or one of its committees, to the attention of the Board or such committee.

The officer shall not participate in the discussion of the subject or make any recommendations regarding the subject in which the officer or a member of the officer's immediate family has a conflict of interest, and shall not use any personal influence. However, an Officer of Administration who is excluded from participating in discussion or making recommendations regarding the subject because of such conflict of interest will briefly state the nature of the conflict and will be expected to answer pertinent questions of the Trustees or other officers when the officer's knowledge of the subject will assist the Board of Trustees, any of its committees, or the administration. The minutes of any meeting attended by the interested officer at which the subject is discussed shall reflect that a disclosure was made and that the interested officer abstained from discussion except to the extent provided above.

ARTICLE II OFFICERS OF INSTRUCTION

1. APPOINTMENTS AND PROMOTIONS. Appointments and promotions of Officers of Instruction shall be made by the President, after consultation with the Provost and the Dean of the College or School concerned, except that the appointment of Professors shall require approval of the Board of Trustees.
2. RANK. The Officers of Instruction shall have designation in their several faculties and in the University as follows, and shall rank in the order indicated:

- a. Professors (including Clinical, Adjunct, and Visiting)
 - b. Associate Professors (including Clinical, Adjunct, and Visiting)
 - c. Assistant Professors (including Clinical, Adjunct, and Visiting)
 - d. Artists in Residence
 - e. Associates
 - f. Instructors
 - g. Professors of Instruction and Professors of Practice
 - h. Lecturers (including Senior Lecturers and Distinguished Senior Lecturers), Research Associates, Teaching Associates and Assistants
 - i. College Fellows
 - j. Clinical Associates
 - k. Professors and Associate Professors Emeritus in Service
3. **TENURE OF OFFICE.** All Officers of Instruction are subject to removal by the Board of Trustees for grave misconduct, neglect of duty or incapacity. Subject to the foregoing, Professors may be appointed without limitation as to the term of appointment, and Associate Professors who are reappointed as Associate Professors may be appointed without limitation as to their term of appointment unless a time limitation is expressly set forth in the appointment. All other Officers of Instruction, including adjunct faculty, may be appointed only for limited terms, and their appointment shall terminate at the end of the term of appointment. However, such officers may be reappointed.
4. **DUTIES.** It shall be the duty of each Officer of Instruction:
- a. To perform the assigned duties of instruction and to pursue such studies and research as are appropriate subjects of scholarly inquiry.
 - b. To perform assigned duties in the administrative work of the College, School, Department or Division of which he or she is a member.
 - c. To attend faculty meetings unless unable to do so for adequate reasons.
 - d. Except in cases of illness or other emergency, to obtain permission in advance from the Chair of the Department or the Dean of the College or School, for absences from University duties.

5. **OUTSIDE ACTIVITIES.** Officers of Instruction appointed for full-time service shall devote their time and energy primarily to the performance of their University duties. Outside activities engaged in by members of the educational and business staffs of the University must not interfere with their University assignments, and in no case may such activities be carried on either directly or by implication in the name of or on behalf of the University, without the prior consent of the President, who shall periodically report such consents to the Board of Trustees.
6. **REPORT OR PETITION.** Any faculty or any member of the faculty may present to the Board of Trustees a report or petition transmitted through the Provost and the President, on any matter concerning the interests of the University, or any of its Colleges or Schools.

ARTICLE III UNIVERSITY FACULTY GOVERNANCE

Section 1: Faculty Senate

A. Functions

The Faculty Senate shall consider, make recommendations, and pass resolutions concerning matters of general University interest, including all educational and research endeavors, policies governing faculty hiring, tenure, promotion, and appeals, and campus life. It is the elected and representative body of the faculty. The Faculty Senate will strive to protect academic freedom, promote excellence, equity, and diversity within the faculty and student body, and advance the general welfare of the University as a whole. On its own initiative it may submit recommendations and resolutions to the Board of Trustees, transmitted through the Provost and President, on any matter affecting the interests of the University.

B. Membership and Quorum

Tenured and tenure track faculty are eligible for election immediately upon their University appointment. Non-tenure track full time faculty are members of the Faculty Assembly are eligible for election after one year. Fifty one percent of the elected members of the Faculty Senate constitute a quorum.

C. Presiding Officer

An elected Chair or his designate will preside over the regular and special meetings of the Faculty Senate and convene the Faculty Senate Executive Committee.

D. Bylaws

The Faculty Senate shall have the power to adopt and amend bylaws governing its composition, organization, and procedures in manner consistent with University

Statutes. The bylaws may provide for such standing and special committees as may be needed.

Section 2: University Faculty Assembly

A. Functions

The University Faculty Assembly shall meet and deliberate upon matters of general University interest, including all teaching and research activities, and campus life. It may also make recommendations and pass resolutions on particular issues referred to it by the President, the Provost, the Board of Trustees, or the Faculty Senate. On its own initiative it may submit recommendations and resolutions to the Board of Trustees, transmitted through the President or Provost, on any matter affecting the interests of the University.

B. Membership and Quorum

The membership of the University Faculty Assembly consists of all regular full-time faculty members in tenure and non-tenure track positions. This includes clinical and lecturer faculty who hold the rank of Professor, Associate Professor, Assistant Professor, Clinical Professor, Clinical Associate Professor, Clinical Assistant Professor, Professor of Instruction, Distinguished Senior Lecturer, Senior Lecturer, or Lecturer, as well as administrators with a faculty appointment within the University in one of the ranks listed above. Ten percent of the members of the University Faculty Assembly shall constitute a quorum. While the Faculty Senate is the elected, representative body of the faculty, when the University Faculty Assembly is convened with a quorum, it becomes the ultimate legislative body of the faculty at Northwestern University.

C. Presiding Officer

The University President or his designate will preside over the meetings of the University Faculty Assembly. The Faculty Senate Chair, in consultation with the President or his designate, will establish its agenda. The President will represent the University Faculty Assembly to the Board of Trustees.

D. Bylaws

The University Faculty Assembly shall have the power to adopt and amend bylaws governing its composition, organization, and procedures in a manner consistent with the University Statutes.

ARTICLE IV COLLEGES AND SCHOOLS

1. LIST. The Colleges and Schools of the University shall be known as follows:

- a. Judd A. and Marjorie Weinberg College of Arts and Sciences

- b. Graduate School
- c. The Feinberg School of Medicine
- d. School of Law
- e. Robert R. McCormick School of Engineering and Applied Science of the Technological Institute
- f. Henry and Leigh Bienen School of Music
- g. Medill School of Journalism, Media, Integrated Marketing Communications
- h. School of Communication
- i. School of Education and Social Policy
- j. School of Professional Studies
- k. J.L. Kellogg School of Management
- l. Northwestern University in Qatar

The Board of Trustees may, upon the recommendation of the President, with the knowledge of and after consultation with the appropriate administrative officers of the University, discontinue or combine existing Schools and may establish new Schools.

2. FACULTIES. The Faculty of a College or School shall consist of the President, the Provost, the Dean and, except in the cases of the Graduate School, and the School of Professional Studies, all Officers of Instruction of the rank of Instructor or higher rank. Instructors shall be voting members of the faculty if they satisfy the conditions which such faculty may establish but, in any event, they must first have had one year of service as Instructor.
3. FACULTY OF THE GRADUATE SCHOOL. The Faculty of the Graduate School shall be drawn from the faculties of Colleges or Schools of the University which have placed the administration of part or all of the graduate work under the control of the Graduate School and, except as provided below, shall be limited to persons who hold the academic rank of Assistant Professor or above, and so far as possible shall be made up of those persons who clearly demonstrate ability and continuing interest in research and whose academic duties normally involve instruction and supervision of graduate students. In addition, other persons may be appointed to the Faculty of the Graduate School if they hold a faculty appointment in another School, are actively involved in graduate instruction, and are nominated by a

- School Dean. The Faculty shall be appointed by the President, after consultation with the Provost, and with the advice of the Dean of the Graduate School. The duties of the Faculty of the Graduate School shall be to approve the various programs of study leading to advanced non-professional degrees, to establish regulations governing the conferring of advanced non-professional degrees, to recommend candidates for advanced non-professional degrees, and to perform such other duties as ordinarily fall to a faculty.
- a. **Advisory Personnel and Supervision.** In the case of any College or School which shall not have placed administration of part or all of its graduate work under the control of the Graduate School, such College or School shall be represented by one advisory member in the Faculty of the Graduate School who shall have the right to attend the Faculty meetings and participate in its discussions, but without a vote, and the Faculty of the Graduate School shall have the right to ask for information and data with reference to the character and extent of the graduate work carried on in any such College or School, and shall have the right to give advice and counsel with reference to it, but shall not have supervisory power over it.
 - b. **Administrative Board.** The President, after consultation with the Provost, and with the advice of the Dean of the Graduate School and in consultation with the Dean of the School concerned, shall appoint from the Faculty of the Graduate School, an Administrative Board, consisting of one representative of each of the three divisions in the College of Arts and Sciences, and one representative from each of the Schools or Colleges which have placed part or all of their graduate work under the control of the Graduate School. The duties of the Administrative Board shall be to act with the Dean to promote and harmonize the work of the Graduate School. The Board shall advise the Dean in administrative matters which involve the operation of the policies and rules of the Graduate School, and recommend to the Faculty such changes in policy and practice as are to the advantage of the Graduate School.
4. **FACULTY OF THE SCHOOL OF PROFESSIONAL STUDIES.** The Faculty of the School of Professional Studies shall include the Deans and Chairs of Departments in all Colleges and Schools offering work through the School of Professional Studies, all Officers of Instruction who are voting members in their own faculties and are actively engaged in teaching courses in the School of Professional Studies and all Officers of Instruction above the rank of Instructor, appointed specifically to the Faculty of the School of Professional Studies; and others who are engaged in the work of the School of Professional Studies who hold a faculty appointment in another School, and are nominated by that School's Dean. The Faculty shall be appointed by the President, after consultation with the Provost, and with the advice of the Dean of the School of Professional Studies.

5. **POWERS OF FACULTIES.** The faculty of each College or School shall have power:
 - a. Subject to the approval of the Board of Trustees, to determine the requirements for admission to the College or School under its jurisdiction, and to determine the requirements for degrees.
 - b. To prescribe and define the course of study.
 - c. To recommend candidates for Degrees in Course to the Board of Trustees.
 - d. To establish rules and regulations for the discipline of students except insofar as the University Hearing and Appeals System has been granted jurisdiction over cases involving non-academic discipline on the Evanston campus as stated in Article V, Section I.
 - e. To present a report or petition transmitted through the Provost and the President, on any matter concerning the interests of the College or School.
6. **LIMITATIONS ON FACULTY ACTIONS.** Any acts of a faculty which involve the interests of another College or School of the University shall be reported to the University Senate for its approval.
7. **MEDICAL COUNCIL.** In the School of Medicine, the powers of the faculty, except those with respect to the requirements for admission for degrees, shall be exercised by the Medical Council. The Medical Council shall consist of the President, the Dean of the School of Medicine, the Secretary of the Medical Faculty, and such other members of the Medical Faculty as may be appointed annually by the Board of Trustees or its Executive Committee, on the nomination of the President, after consultation with the Provost and the Dean of the School of Medicine.
8. **CHICAGO CAMPUS FACULTY COMMITTEE.** The Chicago Campus Faculty Committee shall represent the Schools and Colleges regularly conducting classes on the Chicago Campus of the University and shall act as an advisory or consulting body to the Deans of those Schools. It shall be composed of one member, appointed by the Dean, of each of such Schools or Colleges; and the Dean of each such School shall be an ex officio member of the Committee. The Committee shall elect its own Chair and each appointment to the Committee shall be subject to the approval of the President and shall be for the academic year. The Committee shall study matters affecting the general welfare of the students, the faculty, and the University on the Chicago Campus and shall recommend appropriate policies of courses of action to the officers or administration.
9. **DEGREES IN COURSE.** Degrees in Course shall be granted by the Board of Trustees only after recommendation of the appropriate faculty. No person shall be advanced to a degree until all fees due to the University have been fully paid. A

duplicate diploma shall be issued only on loss of the original diploma proved by affidavit or in other manner satisfactory to the Board of Trustees.

10. HONORARY DEGREES. The University Senate, the faculties of the respective Colleges and Schools of the University, and the Northwestern Alumni Association shall have the right to suggest names of candidates for Honorary Degrees. Such suggestions shall go to the University Senate for its consideration and advice with reference to the conferring of such Degrees, which advice, together with the source of the suggestion and the endorsements considered, shall be forwarded through the President to the Board of Trustees for its final determination.

ARTICLE V STUDENTS

1. STUDENT DISCIPLINE

- a. Disciplinary Standards. Students are temporary residents of the State of Illinois, and as such are subject to the laws of the State and to ordinances of the cities of Evanston and Chicago. In addition, every student is required to comply with all rules and regulations enacted and published by the University or under delegated authority of the University. A student or student organization found to have violated any of such rules and regulations of the University shall be subject to appropriate disciplinary action as provided below.
- b. University Hearing and Appeals System. The University Hearing and Appeals System shall include a University Hearing and Appeals Board, which shall consist of six faculty members and three students. The President shall determine the methods by which the members of the Board are selected, shall appoint one member of the Board to serve as Chair, and shall provide for the selection of alternate members of the Board. It shall be the duty of the Board to consider cases, other than those arising because of unsatisfactory academic work, which may call for discipline of a student or group of students of any School on the Evanston Campus. Upon a finding adverse to the student, the University Hearing and Appeals Board shall have the power to place a student on probation, to suspend the student, or to exclude the student from the University, or to impose such other sanctions on students or student organizations as shall be found appropriate. The initial hearing of cases may be assigned by the President to student or any other hearing boards, whose actions shall be subject to review by the University Hearing and Appeals Board. The hearing or review of individual cases may be delegated by the University Hearing and Appeals Board to a sub-committee of its membership or to any other hearing board.

- c. Chicago Campus Hearing and Appeals System. The President may establish a Chicago Campus Hearing and Appeals System, which shall consider cases which may call for discipline of a student or group of students of any School on the Chicago Campus.
 - d. Hearing Procedures. A student or student organization subject to disciplinary action is entitled to notice of the charge and a fair hearing in accordance with published procedures. In a case in which suspension or exclusion is ordered, no final action shall be taken until the student has had the opportunity to request and obtain a review of the record by the President or by a Vice President designated by the President to review the case. A student may be suspended pending a prompt hearing in cases in which the President, a Vice President designated by the President, or, in cases involving students on the Chicago Campus, the Dean of a School on that Campus, finds that such a suspension is necessary for reasons relating to the safety and well-being of the student or for reasons relating to the safety and well-being of students, faculty or University property.
2. FAILURE IN ACADEMIC WORK. Whenever it shall appear that any student is not making satisfactory progress in his or her studies, the student may be excluded by vote of the faculty of the College or School in which the student is enrolled or by a committee or board to which has been delegated this responsibility. The student shall have been formally notified no later than the middle of the term in question that, because of unsatisfactory work in a previous term or terms, he or she is liable to exclusion in the event of unsatisfactory work that term. In the absence of such notification the student shall be granted an opportunity for hearing by the faculty or its committee or board before the student is excluded.
 3. PUBLICATIONS. No student or students shall publish any papers or other publication or production bearing the name of the University, or purporting to issue from it, without permission obtained with the knowledge of the Provost, from the Vice President for Student Affairs, or the Dean of the College or School in which the students are enrolled.

ARTICLE VI INDEMNIFICATION OF EMPLOYEES AND AGENTS

1. The University shall indemnify and hold harmless each person who was or is made a party or is threatened to be made a party to or is involved in any action, suit or proceeding, whether civil, criminal, administrative or investigative (hereinafter a "proceeding"), by reason of the fact that he or she, or a person of whom he or she is the legal representative, is or was an employee (including an officer, faculty member or other employee) or agent of the University or as such employee is or was serving at the request of the University as a director, officer, employee or agent or in a capacity in which he or she is deemed to be a fiduciary (as defined in the Employee

Retirement Income Security Act of 1974) of a corporation or of a partnership, joint venture, trust or other enterprise or entity, including service with respect to employee benefit plans, whether the basis of such proceeding is alleged action in an official capacity as an employee or agent or in any other capacity while serving as a trustee, director, officer, employee, agent or fiduciary of another enterprise or entity described above, against all expense, liability and loss (including attorneys' fees, judgments, fines, excise taxes assessed on any person with respect to any employee benefit plan, and amounts paid or to be paid in settlement) reasonably incurred or suffered by such person in connection therewith as follows. Notwithstanding anything to the contrary in the foregoing, this indemnification is not intended to, and does not, include internal University proceedings or reviews, whether of an administrative or investigative nature.

2. In any proceeding other than an internal University proceeding or review, a person shall be indemnified except for liabilities arising out of (a) the breach of such person's duty of loyalty to the University, (b) acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, or (c) a transaction from which such person derived an improper personal benefit. In addition to the foregoing, the University shall have no obligation to indemnify any employee or agent who does not cooperate with appropriate University officials or representatives, including but not limited to counsel for the University, who conduct inquiries, investigations or reviews on behalf of the University, including those in response to a subpoena or other lawfully initiated request for information, and those performed at the behest of the Board of Trustees or management. To the extent that a person has been successful in the defense of any action based upon matters set forth in clauses (a), (b) and (c) above, on the merits or otherwise and has fulfilled the duty of cooperation, he shall be indemnified. In all other cases, with respect to matters described in clauses (a), (b), and (c) above, a person shall, to the fullest extent permitted by law, be indemnified if it is determined that such person acted in good faith and in a manner he or she believed to be in or not opposed to the best interests of the University and, with respect to any criminal proceeding, had no reasonable cause to believe his or her conduct was unlawful. The determination regarding the University's obligation to indemnify any individual pursuant to this Article, including the determination as to whether the individual has met the duty of cooperation, will be made by the University in its sole discretion. The termination of any proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent, shall not, of itself, create a presumption that the person did not act in good faith and in a manner which he or she reasonably believed to be in or not opposed to the best interests of the University and, with respect to any criminal proceeding, had reasonable cause to believe that his or her conduct was unlawful.
3. The right to indemnification conferred in this Article shall be a contract right and shall include the right to be paid by the University the expenses incurred in defending any such proceeding in advance of its final disposition; provided, however, that the payment of such expenses incurred in advance of the final

disposition of a proceeding shall be made only upon the condition that such person shall repay to the University all amounts so advanced if it shall ultimately be determined that such person is not entitled to be indemnified under this Article or otherwise.

4. The right to indemnification shall be in addition to any and all rights to which any such person might otherwise be entitled under law, agreement or otherwise and the provisions hereof shall neither impair nor adversely affect such rights. It is the intent that the persons hereby authorized to be indemnified by the University be indemnified as fully and completely as may be allowed under law and under all circumstances and conditions. Such indemnification shall continue as to a person who has ceased to be an Employee of the University or to serve at the request of the University as a director, officer, employee, agent or fiduciary of another enterprise or entity described above and shall inure to the benefit of his or her heirs, executors and administrators.

ARTICLE VII GENERAL PROVISIONS

1. **INTERCOLLEGIATE ATHLETICS.** Intercollegiate athletics shall be under the supervision of a committee of faculty members who are appointed annually by the President, after consultation with the Provost. Rules and regulations enacted by this committee for the proper conduct of intercollegiate athletics shall be subject to the approval of the President.
2. **CONTRACTING INDEBTEDNESS.** No contract, agreement, promise, banking account, or undertaking in the name of Northwestern University, or purporting to be made for or on behalf of any College, School, department, or agency of Northwestern University, shall be made by any of its officers, agents, servants, or employees, or by any student, faculty or alumni organization, enterprise or association whatever, unless the same shall have been first authorized by the Board of Trustees of the University or its Executive Committee. Any departmental funds collected as fees or fines or for any reason whatsoever shall be administered through the Business Office of the University, and no departmental funds of any nature shall be carried in individual banking accounts.
3. **AMENDMENT OF UNIVERSITY STATUTES.** These University Statutes may be amended or revised at any meeting of the Board of Trustees at which a majority of the Board is present.

As amended through June 16, 2014.